



**COLD CHAIN  
INSIGHT**

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**Webinars for Cold Chain Professionals**  
**CLIMATE CHANGE WEEK DAY 1: POLICY**  
**STARTING AT 10:30AM**

SUPPORTED BY:



TOM SOUTHALL  
POLICY DIRECTOR  
COLD CHAIN FEDERATION



# COLD CHAIN & CLIMATE CHANGE - FINDING PRAGMATIC SOLUTIONS

18 & 19 MAY @ 10:30 – 12:00

This two-day event will examine COP26, the latest climate change policy and its impact on businesses in the cold chain. We will also be revealing the next phase of our Net Zero Project and focussing on innovations driving decarbonisation.

18 MAY @10:30

## CLIMATE CHANGE POLICY AND THE COLD CHAIN



Dan Hamza-Goodacre  
COP 26 Champion



Prof Toby Peters  
Professor in Cold Economy



Tom Southall  
Cold Chain Federation



Dr Rob Lamb  
Star Refrigeration

19 MAY @10:30

## SUSTAINABLE INNOVATION IN THE COLD CHAIN



Cooperative Group



Neil Stott  
Mypower







David Kipling  
Onsite Energy Projects

FIND OUT MORE & BOOK YOUR PLACE:  
[www.coldchainfederation.org.uk/climate-change-week/](http://www.coldchainfederation.org.uk/climate-change-week/)

### EVENT PARTNERS



# TODAY: COP26, POLICY & RESEARCH


|               |  |   |
|---------------|--|---|
| 10:35 – 10:50 | COP26 Introduction                       |    |
| 10:50 – 11:15 | Climate Change Policy and the Cold Chain |    |
| 11:15 – 11:35 | Research into Net Zero Cold Chains       |    |
| 11:35 – 11:55 | Reflection and discussion                |  |







File View Help



Audio

Sound Check  ?

Computer audio  
 Phone call  
 No audio

Microphone Array (Conexant SmartA... ▾

Speakers (Conexant SmartAudio HD) ▾


Talking: **Shane Brennan**

Questions

*[Enter a question for staff]*

Send

**CCF - COVID 19 - INTELLIGENCE EXCHANGE**  
Webinar ID: 308-161-843

 GoToWebinar



# AN INTRODUCTION TO COP26

With Dan Hamza-Goodacre, COP26 Champions Team



# CLIMATE CHANGE POLICY AND THE COLD CHAIN

With Tom Southall, CCF Policy Director

# AGENDA

UK CLIMATE CHANGE TARGETS & PROGRESS

POLICY IMPACTING THE COLD CHAIN

COLD CHAIN MOTIVATORS AND INHIBITORS

WHAT DOES THIS ALL MEAN: CCF NET ZERO PROJECT

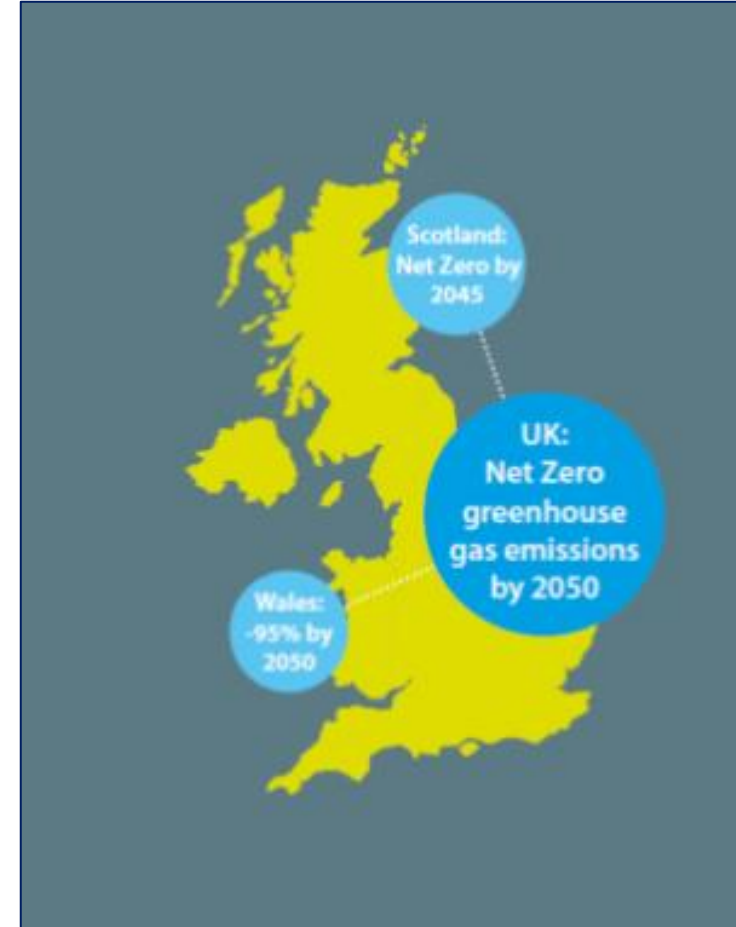




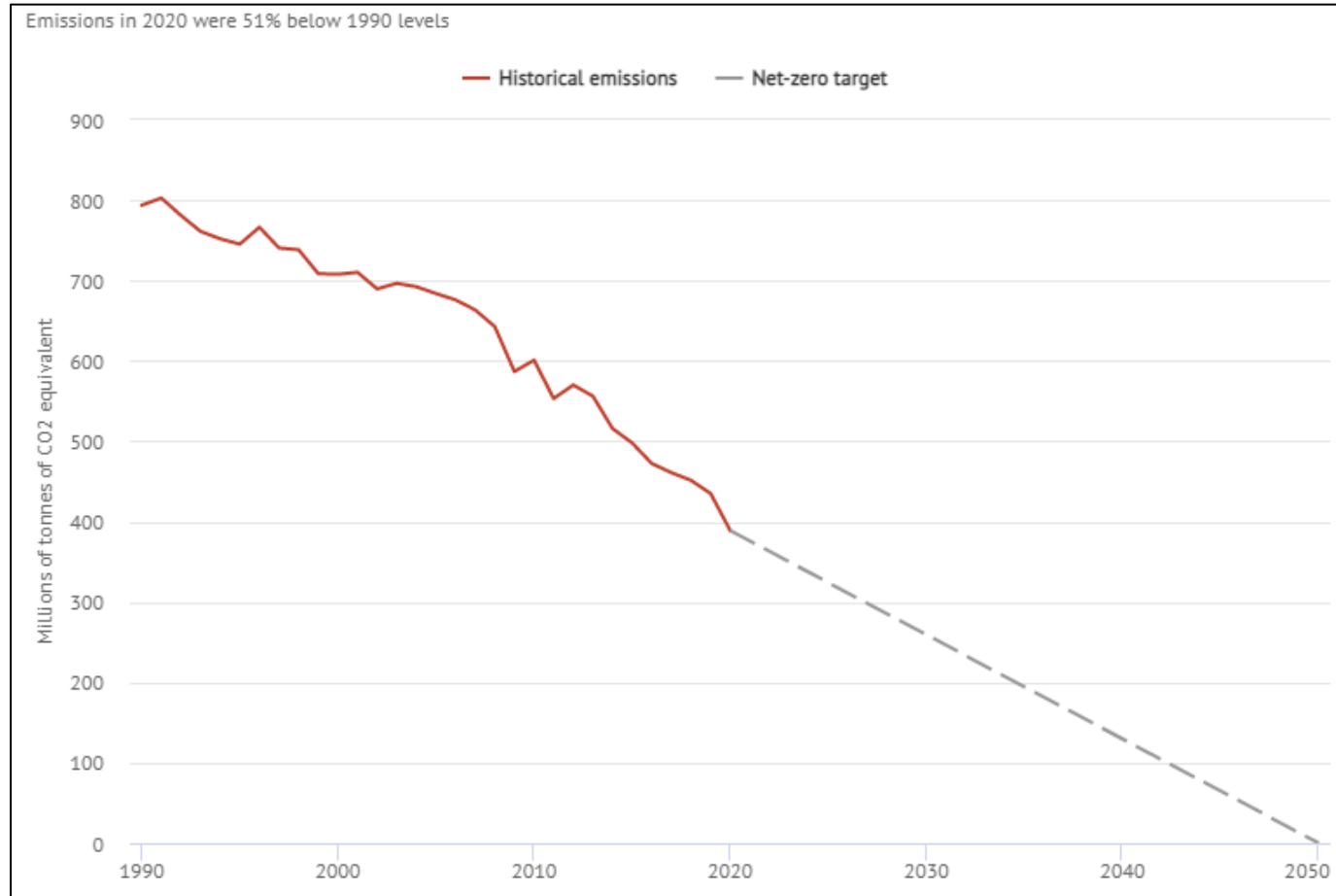
# UK CLIMATE CHANGE TARGETS & PROGRESS

# TARGETS: THE DRIVING FORCE

- ‘Net zero’ economy by 2050
  - Legally binding: Climate Change Act
  - World’s most ambitious legally binding GHG target
  - against a baseline of 1990 levels
  - Progress overseen by the Committee for Climate Change (CCC)



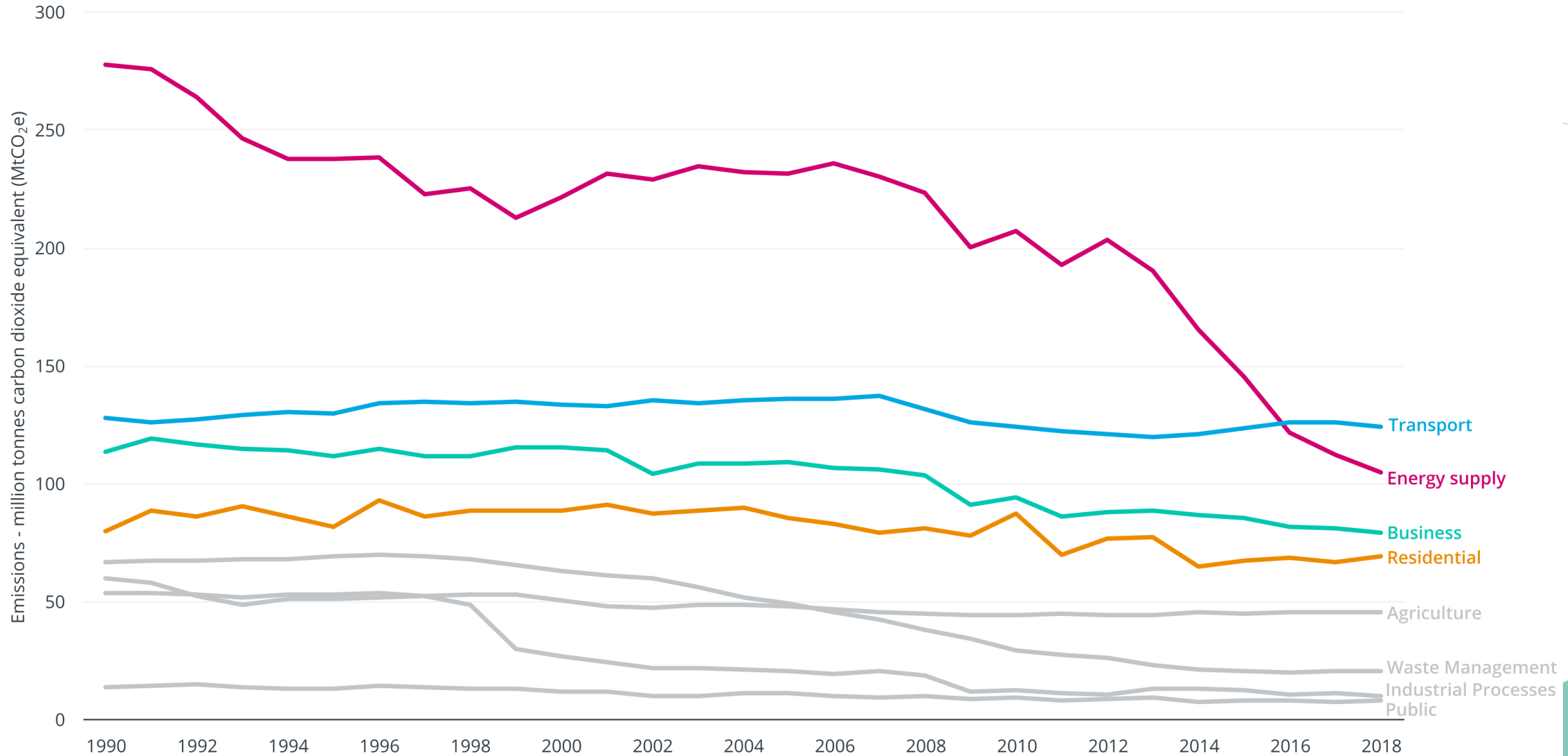
# PROGRESS: HALFWAY, BUT.....



<https://www.carbonbrief.org/>



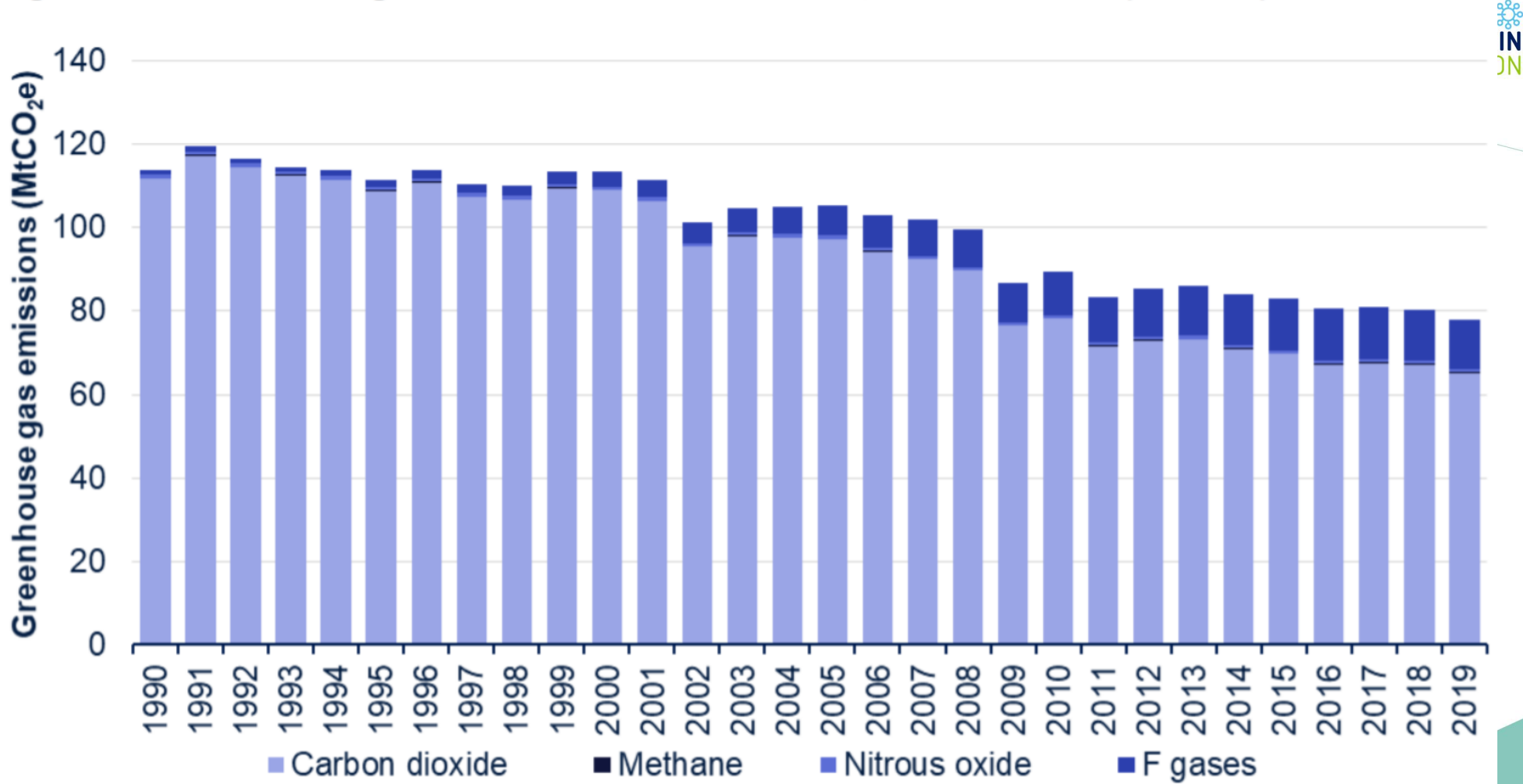
# UK - Emissions by sector, 1990-2018



Source: Institute for Government analysis of: *Final UK greenhouse gas emissions national statistics*, BEIS, February 2020

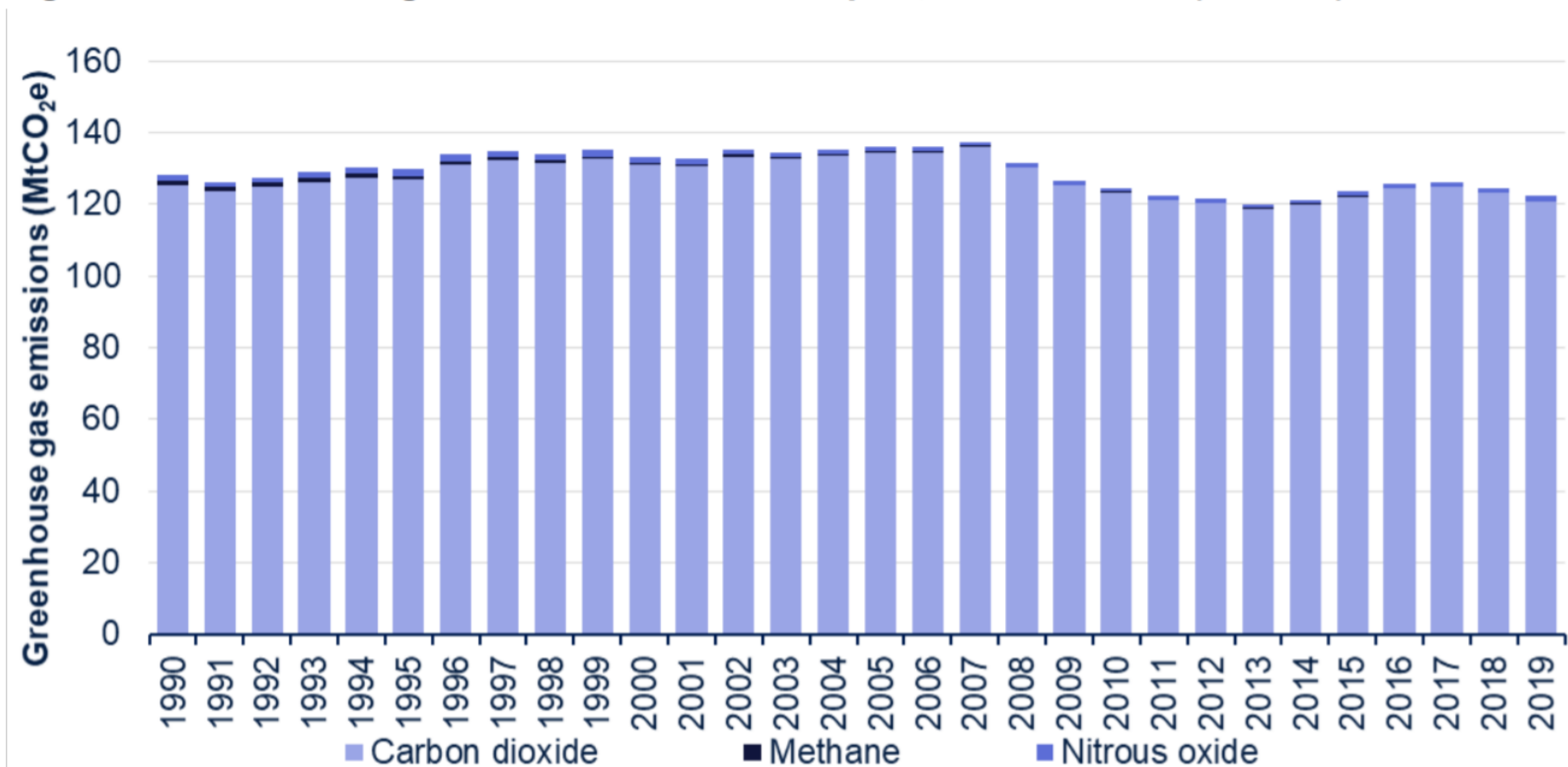
Note: Net negative emissions from LULUCF not shown.

**Figure 9: Greenhouse gas emissions from business, UK 1990-2019 (MtCO<sub>2</sub>e)**



Source: Tables 1.2 to 1.6, Final UK greenhouse gas emissions national statistics 1990-2019 Excel data tables

**Figure 6: Greenhouse gas emissions from transport, UK 1990-2019 (MtCO<sub>2</sub>e)**

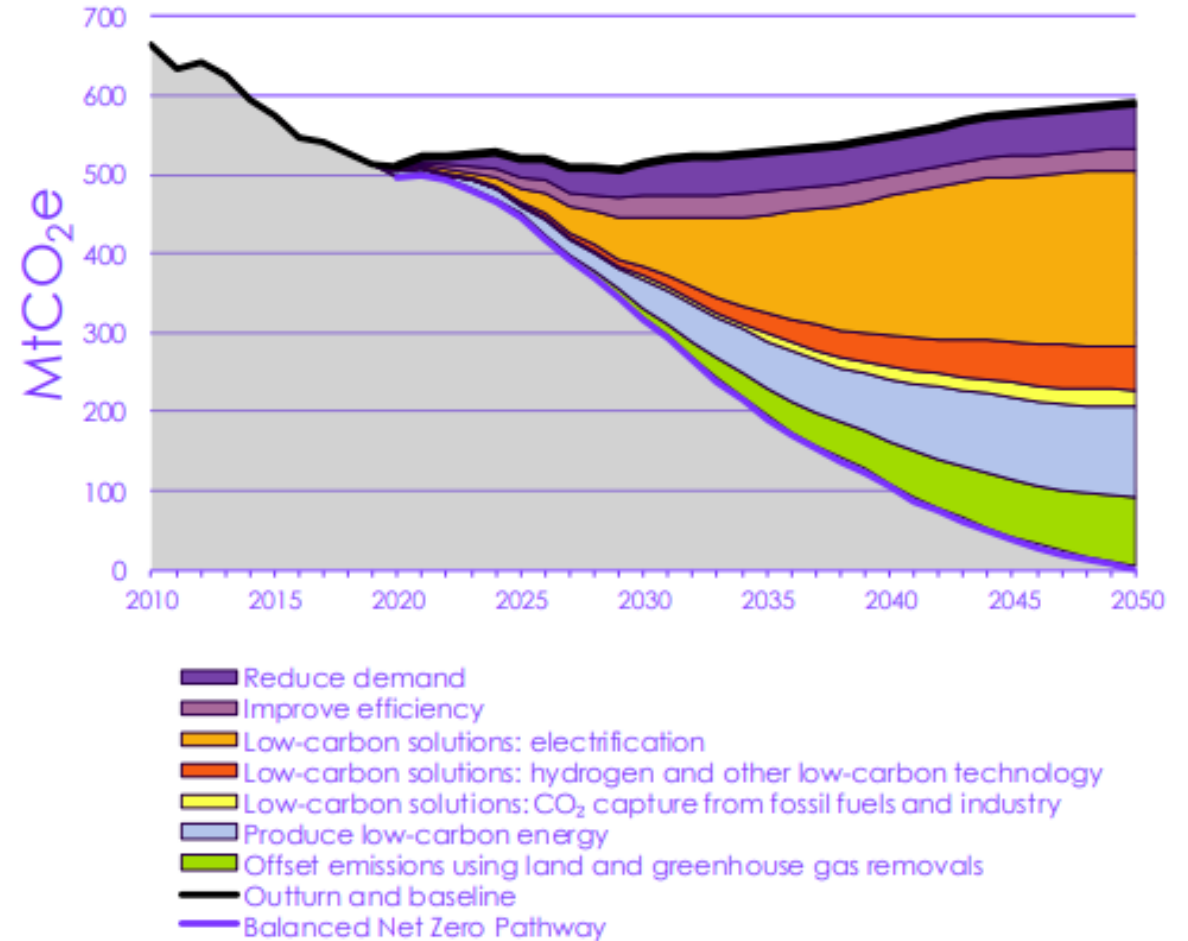


Source: Tables 1.2 to 1.6, Final UK greenhouse gas emissions national statistics 1990-2019 Excel data tables

# COVID-19 & THE CCC

- The impacts of the coronavirus pandemic delivered an estimated **10.7% reduction** in carbon emissions in 2020.
- CCC Sixth Carbon Budget (2033-2037), Dec 20
  - interim target of 78% by 2035 also legally binding
- “It will be businesses that primarily deliver the net-zero target and provide the vast majority of the required investment”  
*CCC Progress Report 2019*

Figure 4 Types of abatement in the Balanced Net Zero Pathway



Source: BEIS (2020) Provisional UK greenhouse gas emissions national statistics 2019; CCC analysis.  
Notes: 'Other low-carbon technology' includes use of bioenergy and waste treatment measures.  
'Producing low-carbon electricity' requires the use of CCS in electricity generation.



# UK STRATEGY FOR ACHIEVING NET ZERO

## NO CLEAR STRATEGY

- Industrial Decarbonisation Strategy: March 2021. 2/3 reduction in emissions in 15 years
  - Energy efficiency, clean energy and carbon capture
  
- Government's 10 point plan for a Green Industrial Revolution
  - Transport Decarbonisation Plan... awaited
  - Hydrogen Strategy.... awaited
  - Heat and Buildings Strategy...awaited
  - **Net Zero Strategy.....awaited in time for COP26**
  
- Build back Greener... but not much in March Budget or May Queens speech.
  - Net Zero funding portfolio
  - More coming soon....?





# POLICY IMPACTING COLD CHAIN BUSINESSES

# SHORT TERM – WHAT WE KNOW

## TRANSPORT

- Red Diesel... a climate change policy?
- Restrictions on movement for diesel vehicles (and TRUs?)
- Funding for the transition.. promised but not yet delivered
- F Gas phaseout

## BUILDINGS

- Reporting of emissions & building performance ratings
- Climate Change Agreement reform
- Fluctuations in energy pricing and contracts
- Temporary tax reliefs for investment



# LONGER TERM – WHAT WE MIGHT EXPECT

## TRANSPORT

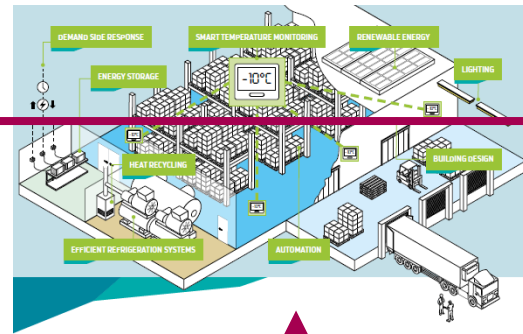
- Phase out of diesel in vehicles, HGVs in 2040?
- Fuel duty changes
- Move to natural refrigerants

## BUILDINGS

- Planning: increasing requirements for sustainable buildings
- Carbon Tax/Pricing
- Greater requirement for energy efficiency

# CRUX OF THE ISSUE

BUILDINGS



More efficiency....

TEMPERATURE-  
CONTROLLED  
VEHICLES



- Ever increasing requirement for energy efficiency and management in design and operation (reduce, replace, offset)
- Transparency in reporting and benchmarking
- Transition away from diesel in TRUs (and HGVs/vans)
- Move to natural, or Ultra-low refrigerants

# MOTIVATORS AND INHIBITORS FOR COLD CHAIN BUSINESSES

# BUSINESS MOTIVATORS FOR NET ZERO

## SAVE MONEY

- CUT OPERATING COSTS
- REDUCE OVERHEADS
- MINIMISE DOWNTIME
- REDUCE TAX BURDENS

## MAKE MONEY

- ESTABLISH A COMPETITIVE ADVANTAGE
- BUILD AN ATTRACTIVE BRAND AND REPUTATION
- ESTABLISH A PREMIUM SERVICE (AND A BETTER MARGIN)
- CREATE BUSINESS SECURITY

## STAY OUT OF JAIL

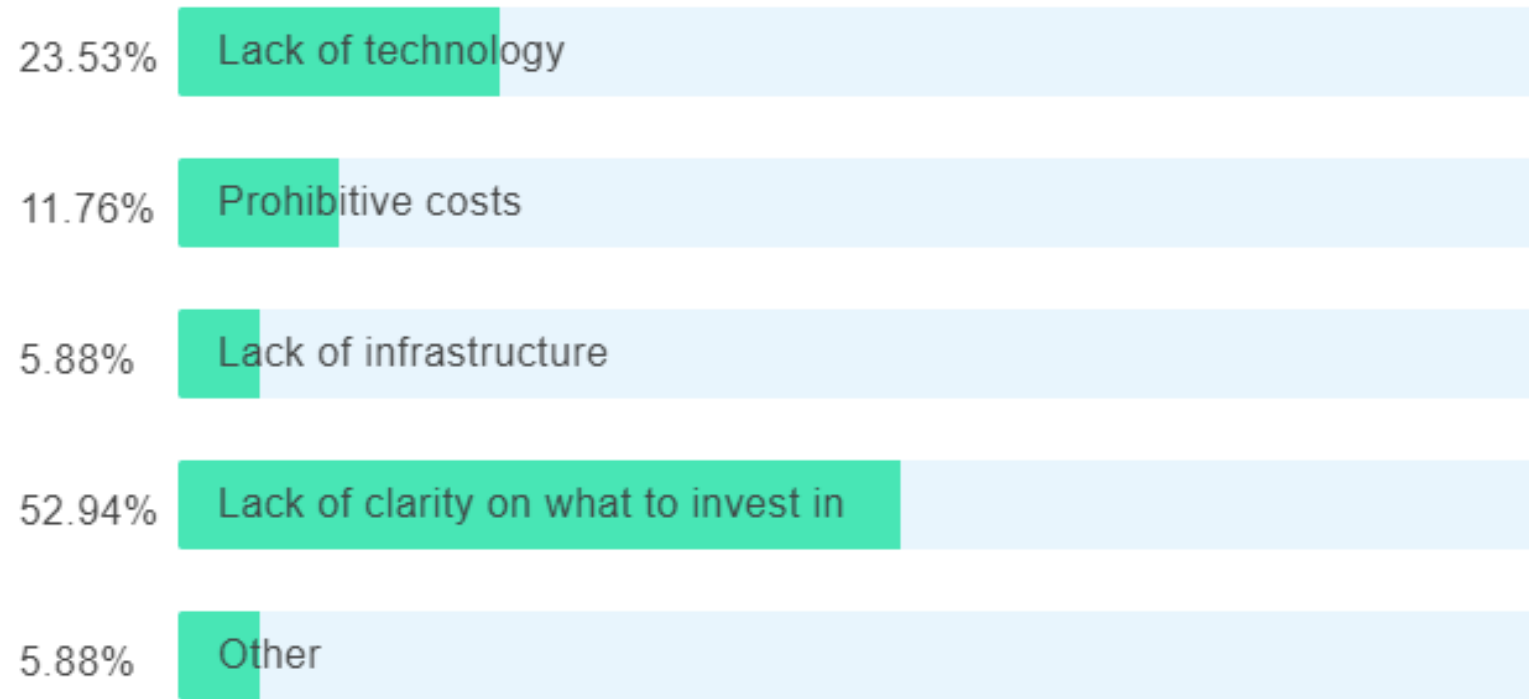
- UNDERSTAND AND STAY AHEAD OF REGULATORY CHANGE
- ENSURE COMPLIANCE
- STAY COMPETITIVE (BARRIER TO COLLABORATION)
- PAY NECESSARY TAXES
- PLAY THE GAME (FAIRLY)

## FEEL GOOD

- BUY INTO THE MISSION
- TRAIN AND MOTIVATE PEOPLE
- EMBRACE AND SEEK OUT INNOVATION



# INHIBITORS TO NET ZERO



*CCF Survey on barriers to decarbonising T/C fleets*

WHAT DOES THIS ALL MEAN?  
CCF NET ZERO PROJECT



# CCF NET ZERO PROJECT

Our commitment to support our industry through the transition to Net Zero

- PUBLICATIONS: Defining, vehicles, buildings, cold chain ecosystem
- INSIGHT & RESEARCH:
  - keeping our members up to date with the latest in climate change strategy and policy.
  - Supporting research into sustainable cold chains
- EVENTS
- ADVISING THE GOVERNMENT: THE VOICE OF THE COLD CHAIN

<https://www.coldchainfederation.org.uk/cold-chain-net-zero-project/>



# GOVERNMENT SUPPORT FOR NET ZERO COLD CHAIN

➤ **Strategy:** what are the innovations & technologies which Gvmt will be supporting and how will the cold chain be expected to contribute to net zero?

➤ **Funding:** to be determined how this will support operators

Scrappage schemes /  
policies to encourage  
retirement of old  
technology

Grants for R & D

Grants to support  
installation of  
infrastructure

Grants to support  
trials of alternative  
technology

Tax breaks or subsidies  
for investment in new  
equipment

➤ **Infrastructure:** how will the Government be supporting the transition?



# DEFINING NET ZERO

- Supporting Cold Chain Federation members to calculate the emissions they control and produce decarbonisation strategies

- Actively supporting research and studies into the overall emissions impact (and benefit) of the cold chain in the UK and beyond.....



## 4 / COLD CHAIN CONVERSATION /

In February 2021, The Cold Chain Federation held a Cold Chain Conversation debate on the topic of how we define a net zero cold chain. An expert panel including Professor Alan McKinnon, Professor Toby Peters, Dr Tim Fox, Professor Judith Evans and Tim Moran discussed key issues including what we actually mean by a 'net zero cold chain', how this might impact members and how we will need to work alongside others to achieve real change. Below are some key insights from this debate, which has helped to shape this document, the full event can be watched back [here](#).

### ON WHERE RESPONSIBILITY LIES FOR NET ZERO COLD CHAINS

**Professor Toby Peters:** "Individual businesses can only influence what they directly control. However, to achieve a net zero cold chain we have to recognise that it is an integrated system. The system has to work seamlessly from manufacture to consumer. We have to look at it both vertically and horizontally, as an operator you focus on what you can do, however we must also work collaboratively to improve the whole cold chain system".

**Tim Moran:** "Net zero and what this might mean is pretty scary from a cold chain operator's point of view. We don't know what this looks like at the moment – we need a clear roadmap to help our commercial decisions and guidance on how we will need to operate in the future".

"We are making investments today which are expected to last for the next 30 years... are we doing the right thing or are we building white elephants which won't be fit for purpose in the future?"

### ON DEFINING NET ZERO

**Dr Tim Fox:** "Net zero encompasses all the actors and players involved in the cold chain, from the businesses designed, manufacturing and installing the infrastructure through to the logistics managers optimising operations and the equipment maintenance, servicing and decommissioning being done by technicians and engineers in the field, all with sustainability at their core. It requires a different way of thinking".

**Professor Alan McKinnon:** "We need to make sure cold chain decarbonisation aligns with international initiatives such as ISO or Science Based Targeting to align and ensure consistency in approach with other sectors".

"Businesses can start to assess their emissions using the Government's emission factor data, which includes values cold chain infrastructure as they build their internal capability to measure emissions you can replace these with your own values".

### ON THE COLD CHAIN OF 2050

**Professor Toby Peters:** "The cold chain of 2050 will be as close to net zero as possible. We can achieve this by reducing demand for cooling by building design and behaviour change, shifting how we do cooling, harnessing waste heat and cold and improving our systems to become ultra-efficient systems".

**Professor Alan McKinnon:** "Just applying energy savings alone is not going to get us to Net Zero. Some of the required changes are behavioural and operational too. Short term incremental savings can be made, but long term we must look at integration and how we interact across the cold chain".

"Change is not happening fast enough; we must act quickly. We have got to be moving now."

### ON HOW THE UK GOVERNMENT CAN SUPPORT THE JOURNEY TO A NET ZERO COLD CHAIN

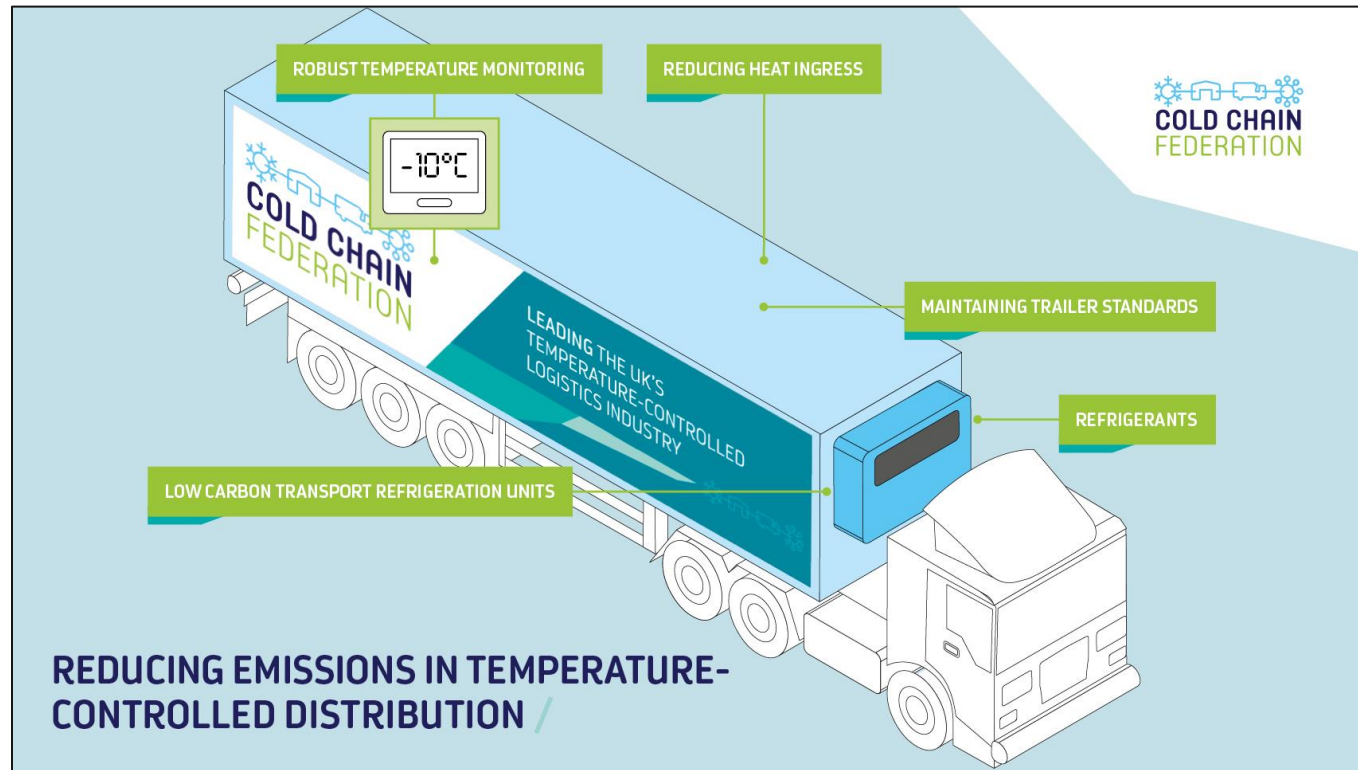
**Professor Toby Peters:** "We have to remember that the cold chain is the backbone of our society. One of the roles of Government is to understand the UK's future need for cold chain so we meet the societal and environmental challenge simultaneously. Government needs to invest far more into what are the solutions to system level solutions to meet the future demands of the cold chain".

**Dr Tim Fox:** "Government must work with the industry to identify policy barriers to achieving a net zero cold chain and work towards removing those to enable net zero. They must also ensure they directly support innovation and ensure we have the right skills in our workforce".

SHAPING THE COLD CHAIN OF THE FUTURE:  
THE ROAD TO NET ZERO

## PART TWO – DEFINING A NET ZERO COLD CHAIN

# DECARBONISING TC DISTRIBUTION



- An outlook on how the industry can transition to diesel-free TRUs
  - Technology
  - Government support
  - Milestones
  
- Coming summer 2021

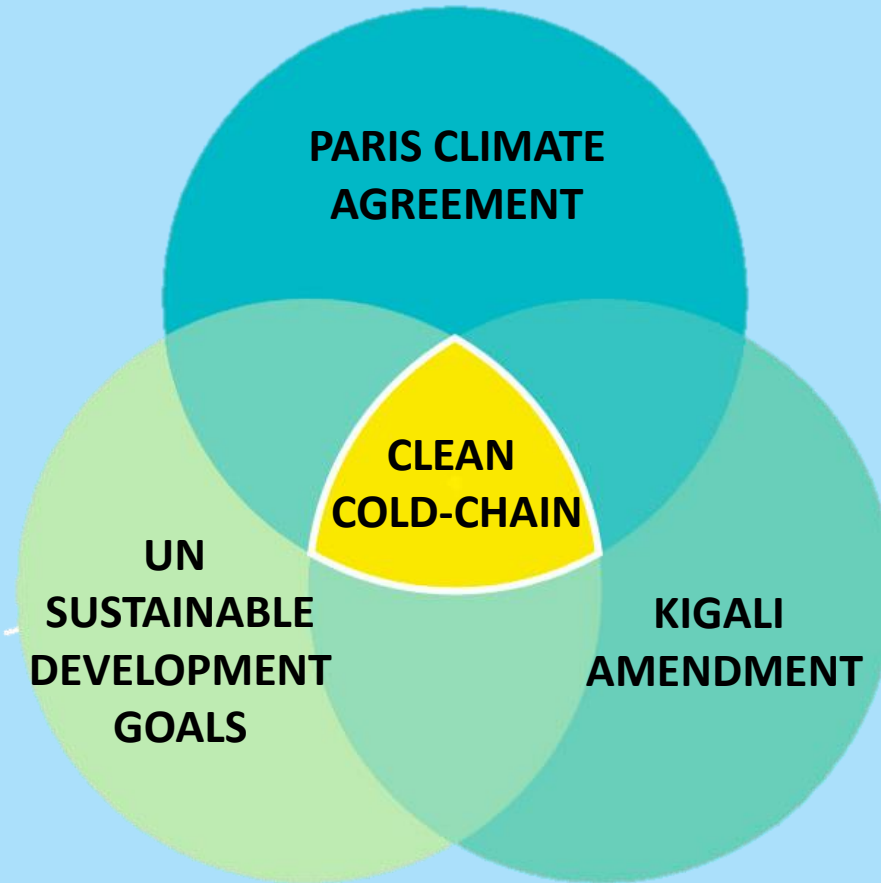


# RESEARCH INTO NET ZERO COLD CHAINS

With Prof Toby Peters, Professor of Cold Economy

# PATHWAYS TO NET-ZERO COLD-CHAINS

Meeting the world's shared climate and social goals



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UK | DUBAI | MALAYSIA



**London South Bank University**

Refrigeration systems  
Cold-chain



**Prof. Judith Evans**



**Prof. Graeme Maidment**

**University of Birmingham**

Energy Systems  
Policy



**Professor Toby Peters**



**Dr Xinfang Wang**

**Cranfield University**

Postharvest Management



**Dr Natalia Falagán**



**Prof. Leon Terry**

**Heriot-Watt University**

Logistics  
Business Models



**Professor Phil Greening**



**Dr Dhanan Utomo**



**Dr. Bing Xu**



**Dr. Kumar Debnath**

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We have built a portfolio of projects across cold-chain research and bottom-up, needs driven system approaches in both developed and developing markets.

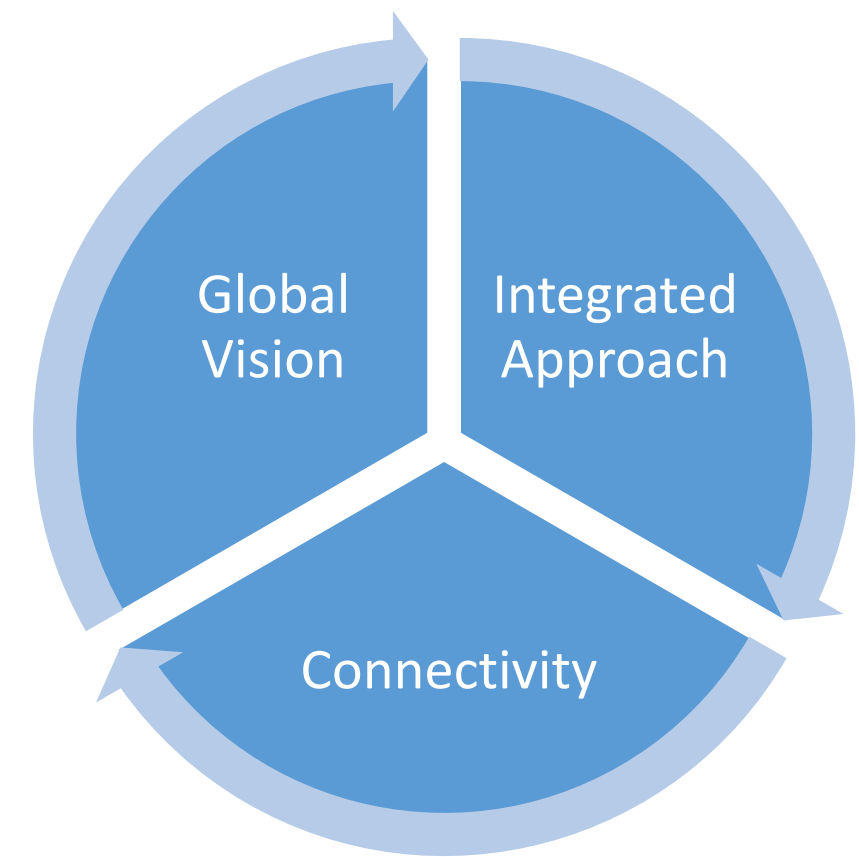
It includes

- design for mass scale COVID-19 vaccination;
- the new Africa Centre of Excellence for Sustainable Cooling and Cold-chain;
- a new UK-India Centre of Excellence for Postharvest Management and clean cold-chain;
- a whole systems “farm to customer fridge” approach to deliver a clear industry-led pathway to achieve the UK's net zero 2050 target whilst maintaining food security and affordability and supporting economic opportunities.

Given the global nature of cold-chains, these programmes all work closely together.

£5.5M of UK grant funding

Similar level of funding from in-country partners in India and Africa



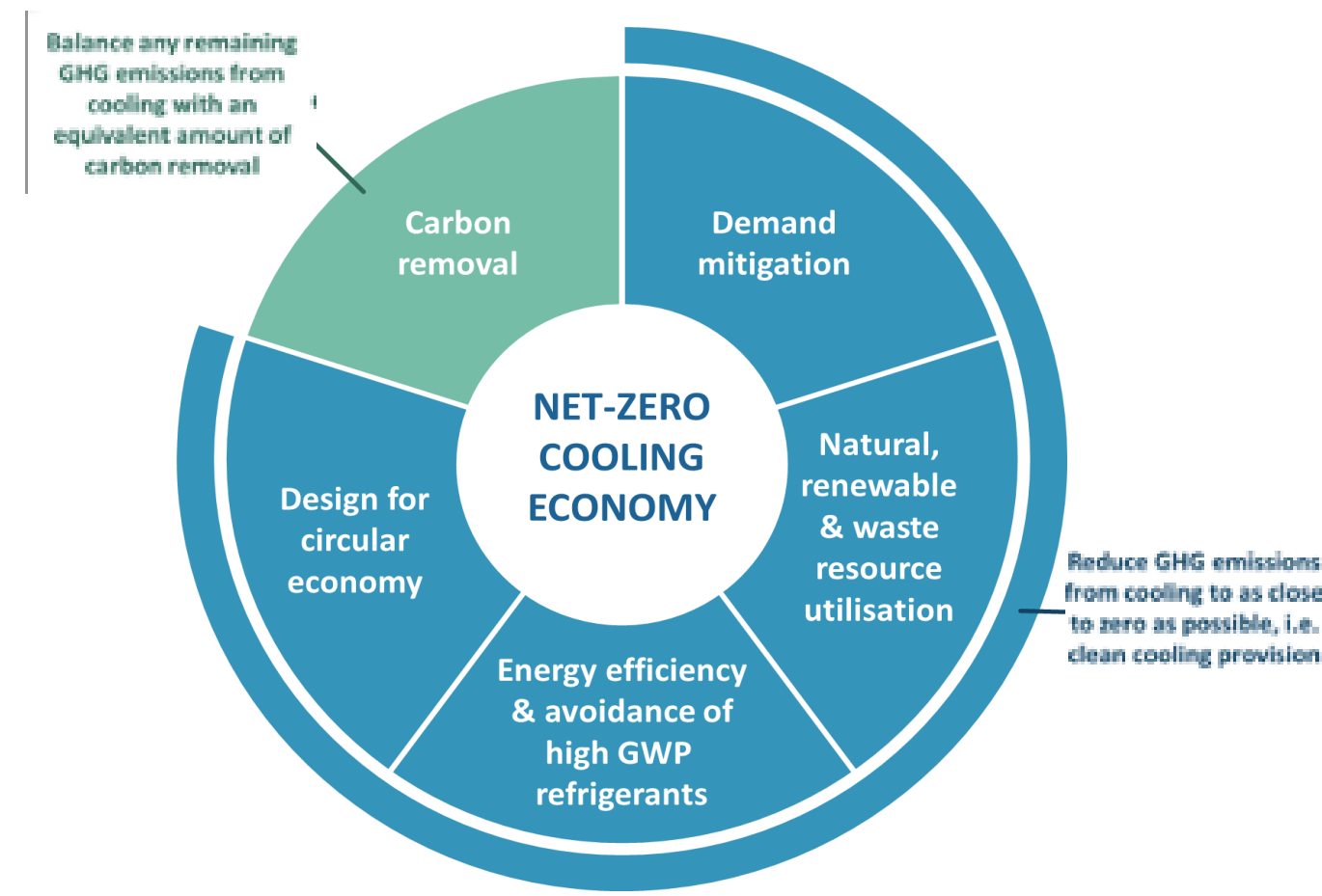
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Net-zero cooling is reducing GHG cooling emissions from energy use (i.e. indirect emissions) and refrigerant leakage (i.e. direct emissions) during operational life of products (excluding resource extraction, manufacturing, end of life decommissioning) to as close to zero as possible and any remaining GHG emissions (direct and indirect) would be balanced with an equivalent amount of carbon removal.

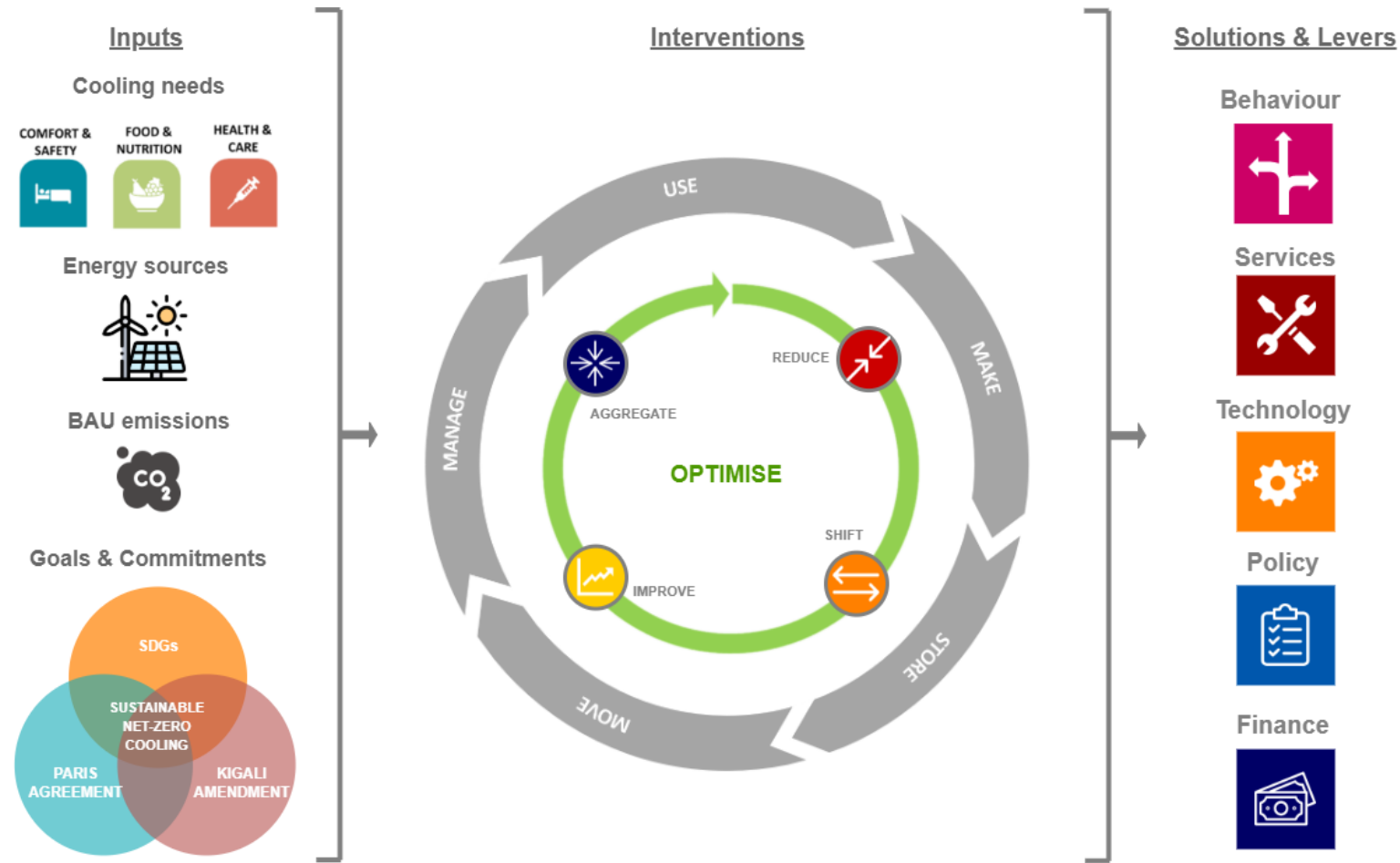
- Minimise the demand for artificial cooling
- Making use of natural, renewable, and waste energy resources,
- Using energy efficient technologies that avoid refrigerants high global-warming-potential (GWP)
- Taking a circular economy approach to design, manufacturing, deployment, operation and end of life decommissioning



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Meeting the world's shared climate and social goals



© Toby Peters / Leyla Sayin

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# AFRICA CENTRE OF EXCELLENCE IN SUSTAINABLE COOLING AND COLD-CHAIN



UK Academic Co-Investigators



Underpinned with £multi-million public sector investments by the Governments of UK and Rwanda, scheduled to open in 2022 with its own 96-acre campus in Kigali, Rwanda, hosted by the University of Rwanda.



- Help least-served communities work in partnership with industry and academia to reduce food loss and increase access to cooling; key to many basic societal services and needs.
- Provide the skills and encouragement to young people to access exciting careers in fast-growing global sectors.
- Deliver industry the right environment, sales channels and support for the development; demonstration and marketing, and installation and maintenance of new technologies
- We will create the fit-for-market step-change pathways to net zero cold-chain and cooling

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**Post-harvest handling, storage, quality, process and packing zone with:** Off-grid mobile pre-cooling; Controlled Atmosphere systems; Refrigerated storage; Precision Cooling for soft fruit and perishable crops (blast chilling/vacuum coolers); Hydrocooling; Ripening Rooms; Sustainable packaging; modified atmosphere packaging.

**Distribution, Cold-Chain and Logistics Zone with:** Ice-production; Zero-emission transport refrigeration; PCMs and small-scale rechargeable cooling boxes; Zero-emission refrigerated transport as well as retail display, professional and domestic, etc.

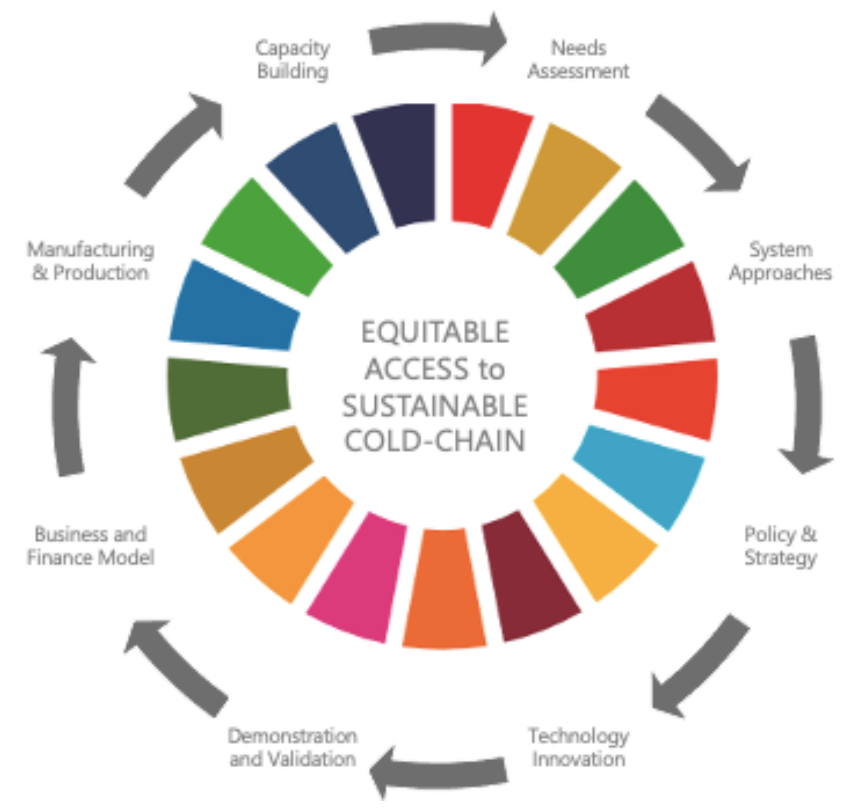
**Energy and Energy Storage Centre with:** Integrated thermal systems; waste heat to cold (sorption cooling); Thermal storage (phase change materials).

**Data and Digital Transformation** Needs assessment tools, data capture and use monitoring, virtual models, electronic trading and fulfilment platforms.

**Business Start-Ups, and Incubation Suite with:** Design service, business models market engagement and finance, export distribution network.

**Quality control and Certifications Centre addressing:** Codes and Standards; Setting quality thresholds for retail sector and export markets; Food safety.

**Other areas** – vaccine and health, retail domestic.



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- ✓ Access to test and development equipment, and technology demonstration in the field.
- ✓ In-market capacity building and skills development to support uptake of best practices and technology deployment and maintenance
- ✓ A business incubator with full-service training, business model design and support, skills development and innovation support.
- ✓ Sustainable low-carbon, packhouse and logistics design services.
- ✓ International certifications advisory services to increase market opportunities and qualify in-country service providers.
- ✓ Research programmes on future-proof, localised solutions for food loss reduction and increased farmer income.



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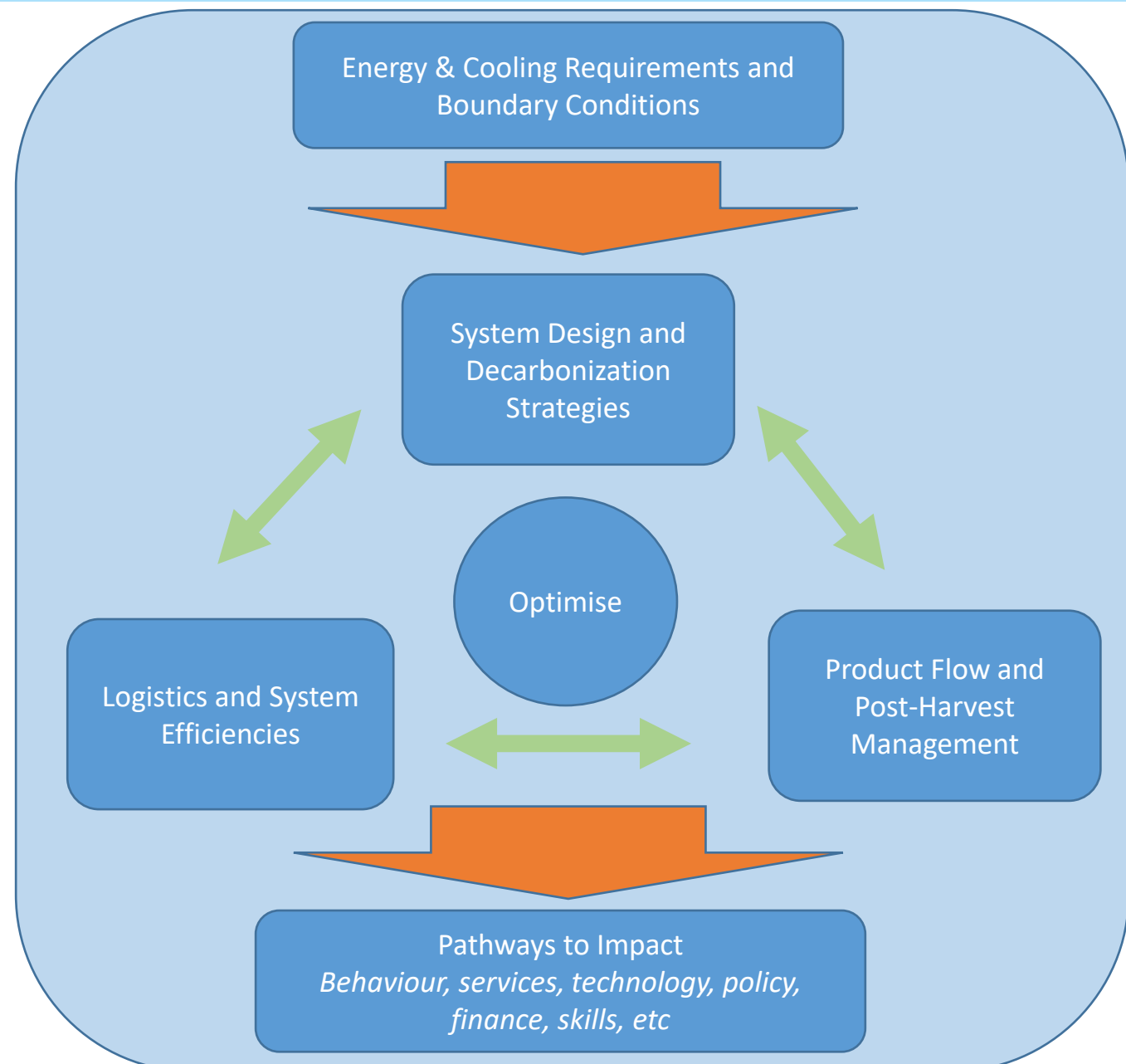
**Two projects – 18 month and 4 years**

Update and add to current information on energy usage and CO<sub>2e</sub> emissions

- Benchmark the existing cold chain (chilled and frozen) and provide robust evidence based data on emissions in 2020
- Forward predict emissions to 2050 based on a business as usual scenario
- Evaluate future cold-chain energy consumption demands (technical + non-technical), on UK energy strategies

Systems approach to cooling

- Using digital twins, develop a pathway(s) to a 2050 net zero food

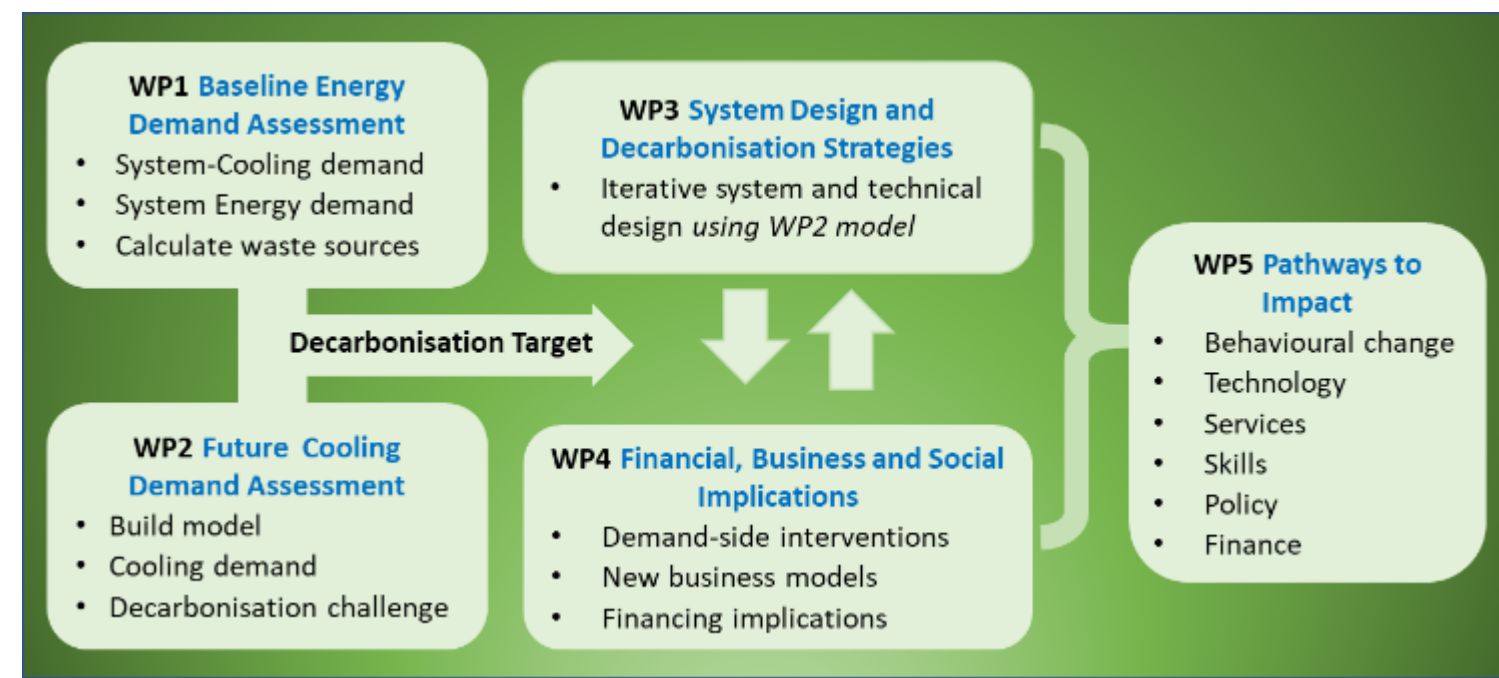


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## Objectives:

- Benchmark the existing cold chain (chilled and frozen) and provide robust evidence based data on emissions in 2020
- Forward predict emissions to 2050 based on a business as usual scenario considering predicted/known changes in population, climate and legislation
  - Assess available options to improve (TRL >=TRL7)
  - Assess new options (TRL4-6)
- Develop a pathway(s) to a 2050 net zero food



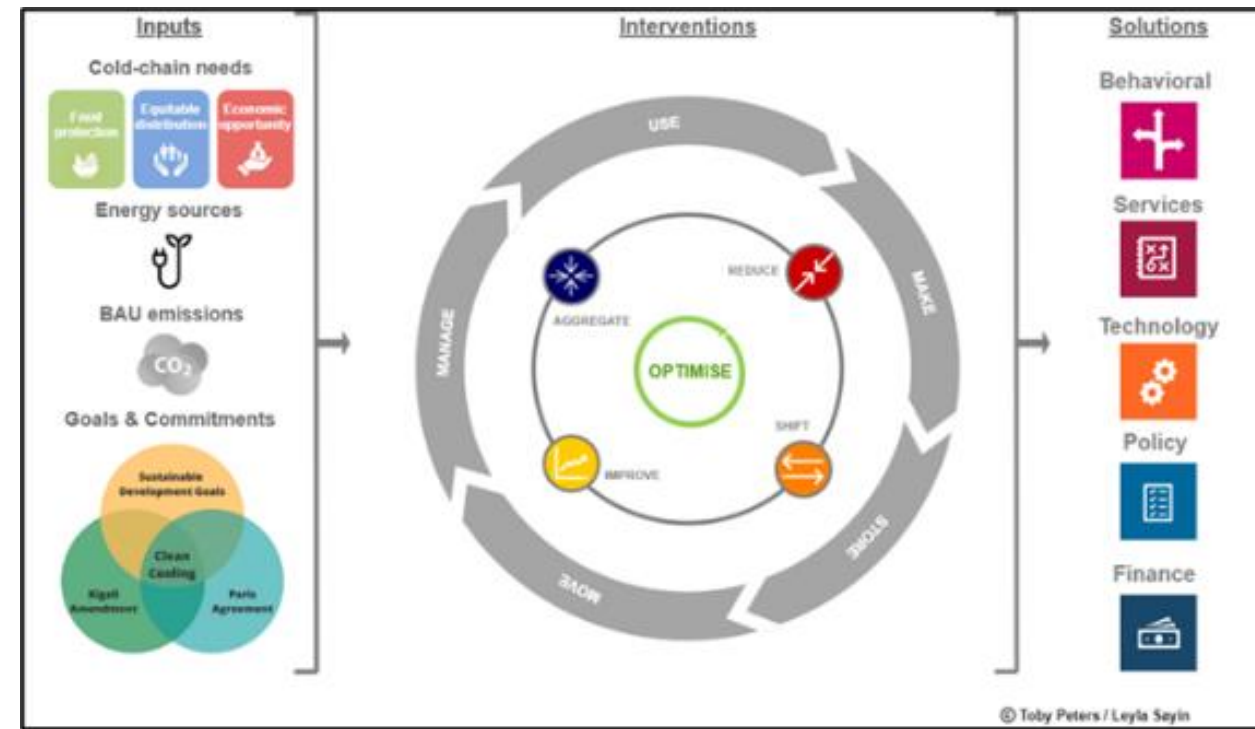
*Supporting partners include:*

|   |   |
|---|---|
| <ul style="list-style-type: none"> <li>AMDEA (The Association of Manufacturers of Domestic Appliances)</li> <li>BFFF (British Frozen Food Federation)</li> <li>Bitzer</li> <li>CCF (Cold Chain federation)</li> <li>CFA (Chilled Food Association)</li> <li>Danfoss</li> <li>Dawson Group</li> <li>FDA (Food and Drink Federation)</li> </ul> | <ul style="list-style-type: none"> <li>FES (Foodservice Equipment Association)</li> <li>FETA (Federation of Environmental Trade Associations)</li> <li>Flexible Power Systems</li> <li>Hubbard</li> <li>IOR (Institute of Refrigeration)</li> <li>Star Refrigeration</li> <li>U4E (United for Efficiency)</li> <li>UNEP (UN Environment Programme)</li> <li>WAVE Refrigeration</li> </ul> |
|---|---|

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- Update and add to current information on energy usage and CO<sub>2e</sub> emissions
- Assess cooling (chilling and freezing) needs of fresh produce to maintain quality and safety
- Evaluate future cold-chain energy consumption demands (technical + non-technical), impact on UK energy and peak electricity demand
- Systems approach to cooling
- Areas of intervention considering available energy and thermal resources, emission targets, cost and other commitments
- Four integrated measures covering societal, technical, operational and economic perspectives:
  - 1) Reduce: Reducing the need for cooling, ensuring optimal conditions for food
  - 2) Shift: Transitioning to more sustainable technologies and working fluids and taking different approaches to cooling
  - 3) Improve: Enhance equipment and operation efficiency
  - 4) Aggregate: synergies within the cold-chain to better integrate different cooling demands into single system

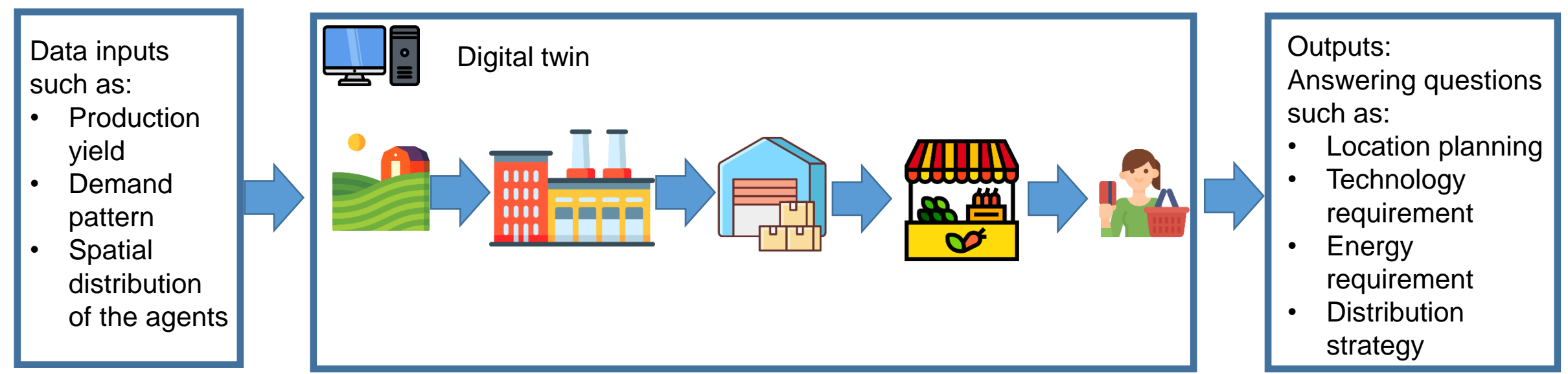


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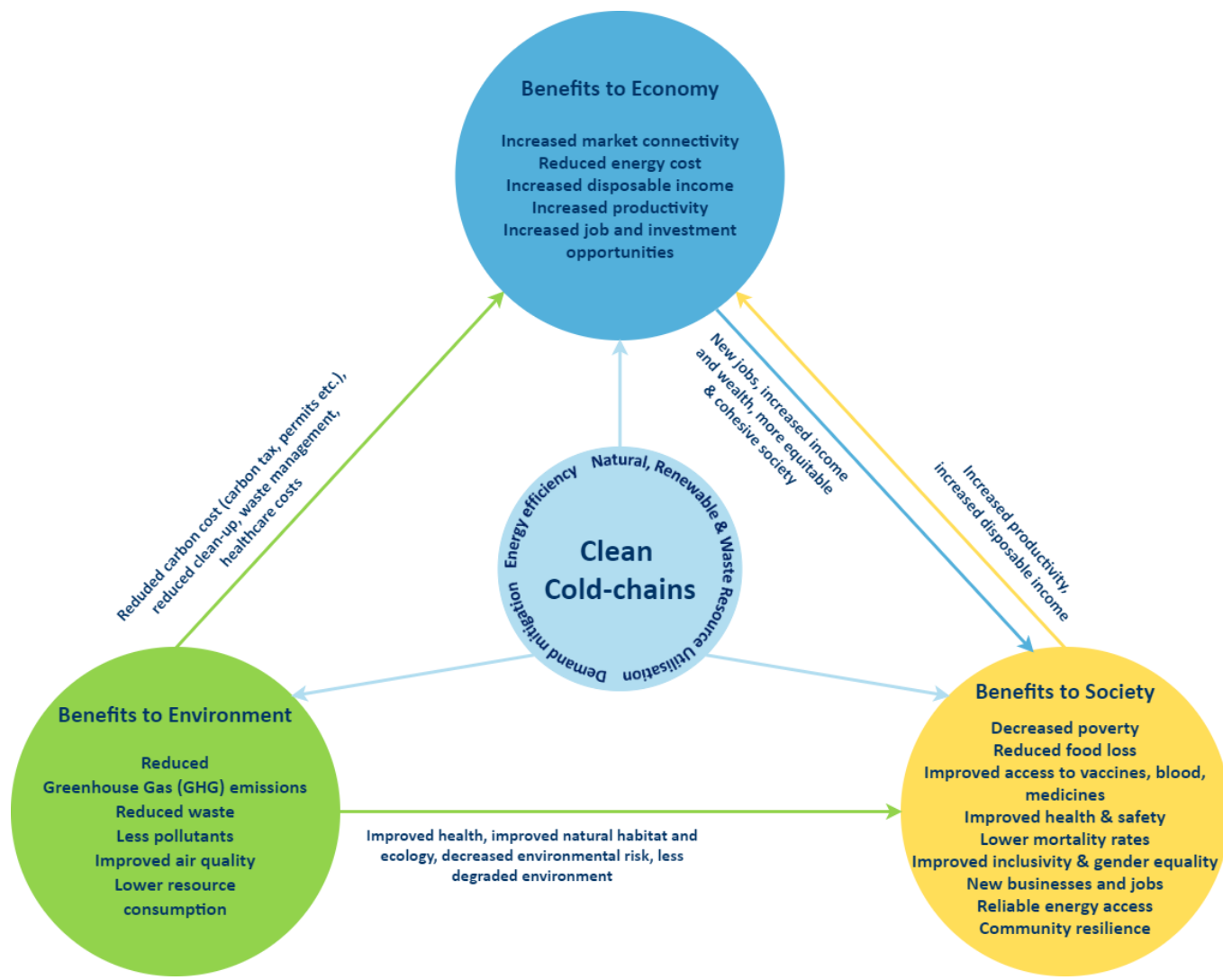
- Building several digital twins to to analyse a variety of scenarios (e.g. technology, logistics and policy interventions), before testing them in reality, reducing risks and cost



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Image source: <https://www.flaticon.com/>

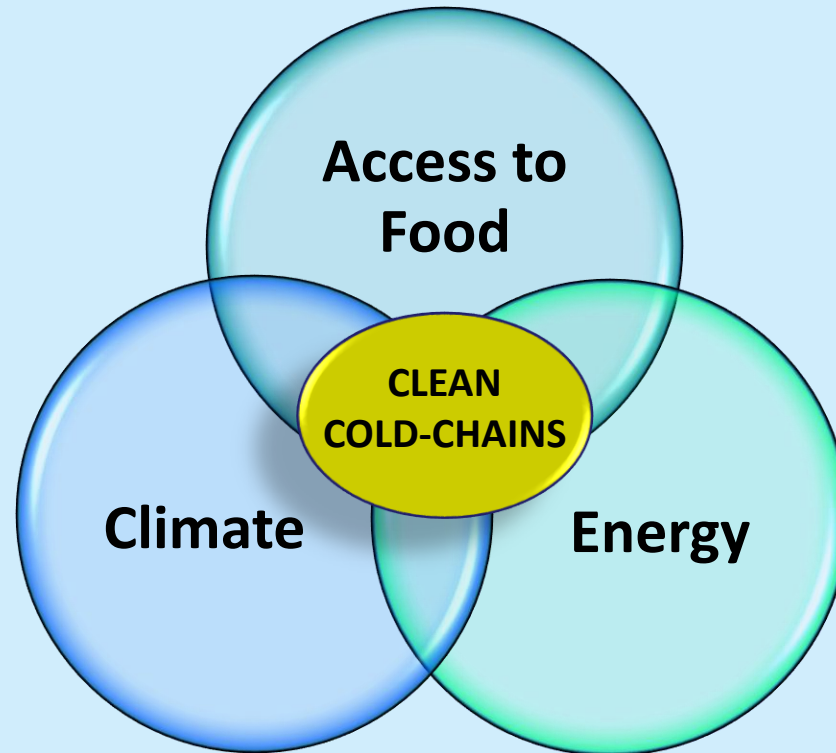


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# PATHWAYS TO NET-ZERO COLD-CHAINS

Meeting the world's shared climate and social goals



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BIRMINGHAM



# REFLECTIONS AND CLOSING THOUGHTS



With Dr Rob Lamb, Star Refrigeration

# THANK YOU

# JOIN US TOMORROW:

Wednesday 19<sup>th</sup> May 10:30am

DAY 2: SUSTAINABLE INNOVATIONS FOR THE COLD CHAIN

SUPPORTED BY:

